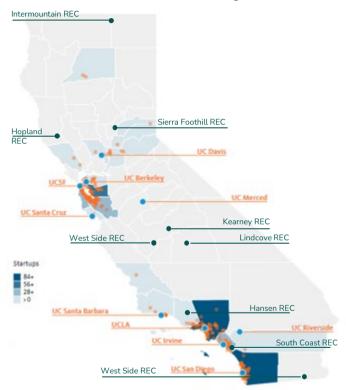


Innovation 4.0

New: Challenges Tech Approach



The University of California System



Land Grant Innovation Powerhouse

9

Field Research Centers (RECs)

60+

Field Offices Statewide

1200+

Annual Research Projects 12k+

Active Inventions in the UC System

5k+

Startups across verticals & funding stages

\$8B

Annual research funding

3

National Labs

10

Campuses

5

Medical Centers 230K

Faculty / Staff

280k

Students

2M

Living Alumni

UC ANR Has Been Innovating for 100 Years



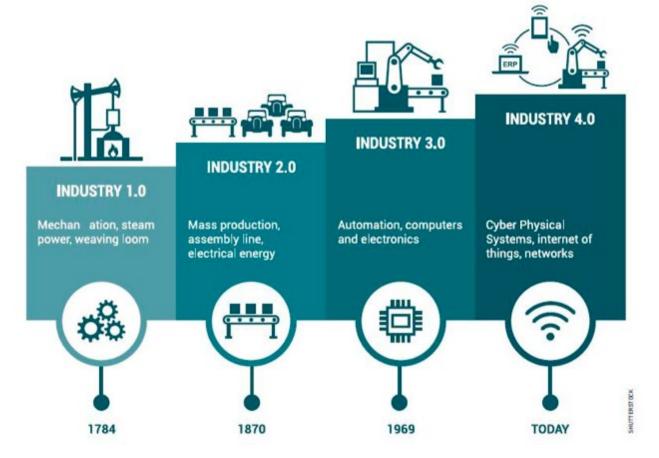
Our world is changing



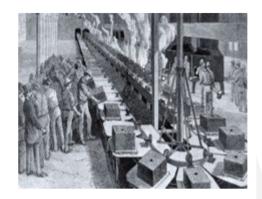
 The FAO estimates that we will need to produce sixty percent more food by 2050 to feed a world population of 9.3 billion. We must improve the nutritional value of food to address poor diets and chronic illness plaguing a large part of the world's population. Agriculture and food processing must become sustainable and regenerative to address resource depletion, pollution and climate change.



Industry 4.0 is Digitized and Automated



Food is Undergoing a Revolution



Food 1.0 19 th Century

- Basic Food Safety
- Industrialization of Product Manufacturing
- Industrialization of Agriculture



Food 2.0 20th Century

- Basic nutrition
- Shelf-life extension
- Globalization of brands
- Globalization of supply chains
- Globalization of disease
- Calorie security but NOT nutrition security



Food 3.0 21st Century

- Precision nutrition: food-for-health
- Safe and clean food ingredients
- Supply chain integrity & traceability
- Sustainable agricultural production
- Caloric & nutritional security
- Decreased food waste
- Changing consumer preferences

Courtesy of The March Fund

Agriculture, Food, and Health Converge

Enabling technologies of data science (AI) and molecular biology (omics) drive innovation



Health and nutrition drive future agriculture and food

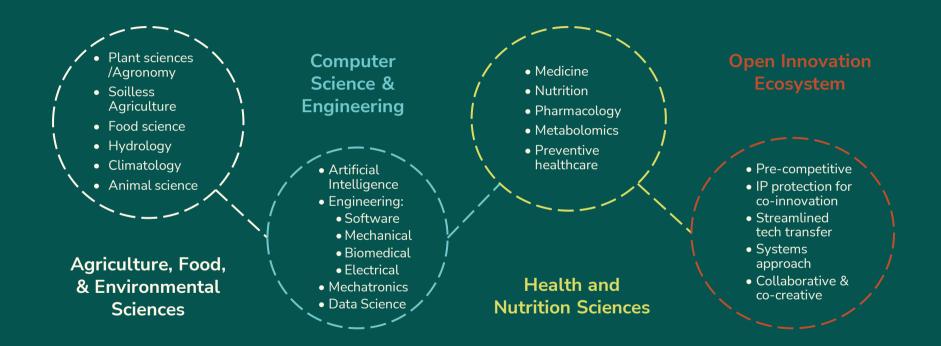
Sustainable new crops drive profitable new ingredient and food markets

New fresh and prepared food products drive improved health and less waste



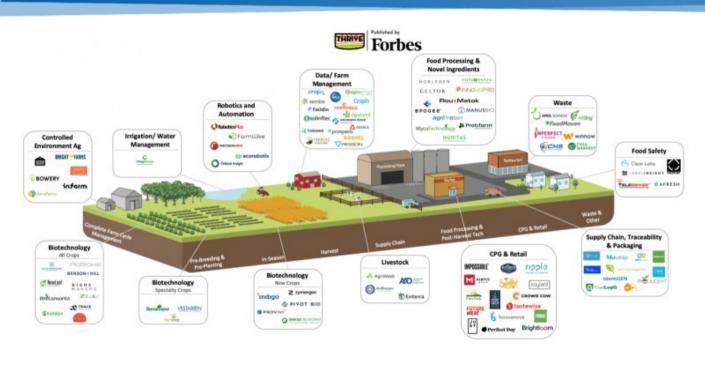


Ag + Food + Health + Tech + Innovation





The AgTech industry is growing



Key Areas

Inputs/Crop Health
Automation
Big Data
Supply Chain
Animal health & monitoring
Genomics
FinTech
FoodTech (e.g. Alt Proteins)

Led by

Genomics

Αl

IoT

Big data

Cloud computing

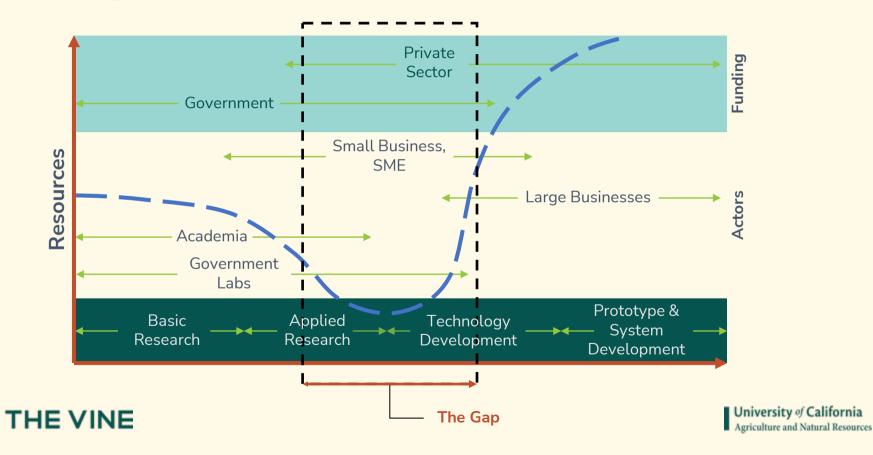
2020: \$13.8 billion ———— 2025: \$22 billion

Challenges of "AgTech"

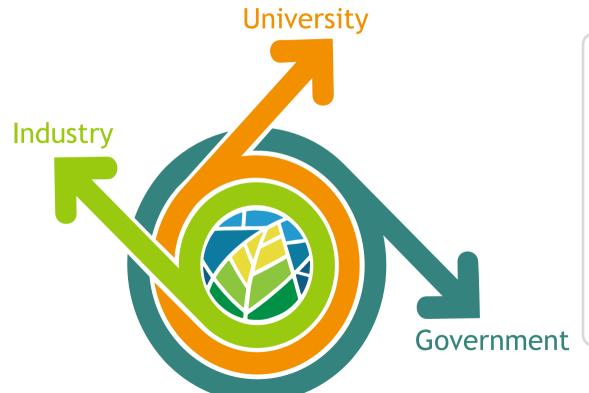
- Silicon Valley tech push to ag
- Industry turning to startups
- Promising but complex solutions
- Ag industry overwhelmed
- Difficult path to market
- Shrinking UC ANR footprint
- \$1.5B in 2017 to \$10.5B in 2021



The AgTech "Valley of Death"



Innovation 4.0 Requires Shared Values and Purpose



Leverages Proven Models





Research, Commercialization, Workforce & Economic Development Work Together

▲ Commercialization





Economic Development



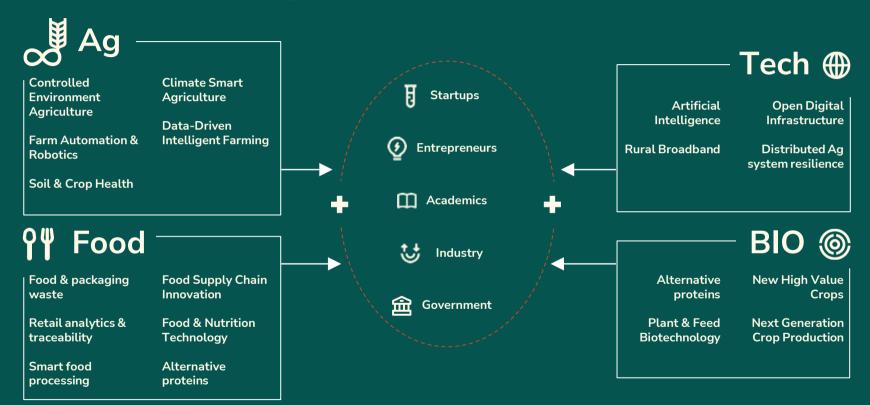
Research & Development





University of California Agriculture and Natural Resources

Cross-Cutting Themes:







The VINE's Mission

We identify, commercialize, and scale science and technology breakthroughs that drive the sustainable future of our health and our planet



유 Connect

- Industry navigation across ag, food, bio, tech
- UC ANR researchers & field locations
- University & college experts, students, resources, incubators, accelerators
- Investors
- Grants & funding opportunities
- NGOs & public programs





Build

Open innovation consortia



Interdisciplinary use inspired research







Technology development support for entrepreneurs





Grow

Focused events on specific topics

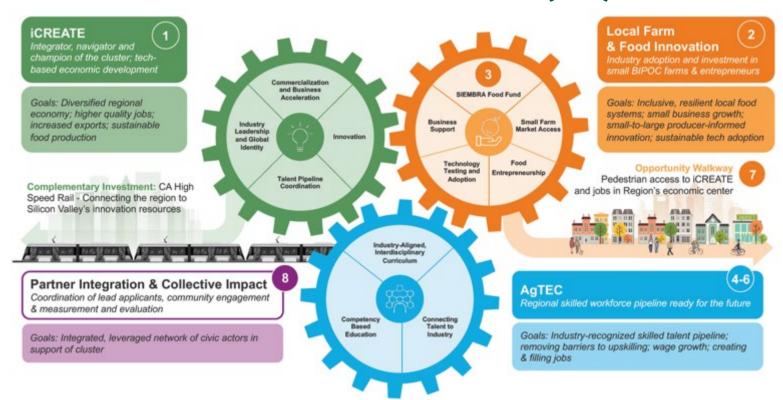
Deep science and technology facilities for startup technology development and industry/academic collaboration

Build regional capacity to drive innovation to advance technology, develop the workforce and create a thriving economy





Fresno- Merced Future o Food (F3) Innovation





Key Takeaways

- 1. Industry 4.0 brings technology, Innovation 4.0 must focus on adoption
- 2. Aligning priorities is key for industry, academic and government collaboration
- 3. Inclusive innovation co-develops solutions with affected industries, workforce, communities





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Thank You



